

Lujabetoni streamlines finance and procurement processes with IFS Cloud, supporting growth and operational efficiency



Integrated solution with IFS

To centralize and enhance its finance and procurement processes across multiple plants and product lines, Lujabetoni chose a comprehensive IFS Cloud solution, covering Finance, Purchasing, Inventory, and Document Management. This end-to-end solution integrates seamlessly with Lujabetoni's manufacturing execution system (MES) to simplify procurement and enhance efficiency across operations. The standard solution delivered to Lujabetoni, which did not require any customizations, remained within the defined scope, aided by IFS's Scope Tool, ensuring that configurations were limited and manageable.

In addition, IFS Business Reporter provides reporting tools that streamline data analysis across these core functions, facilitating comprehensive oversight of financial and procurement operations. The solution also integrates around 30 interfaces, enhancing connectivity with existing systems and ensuring robust data flows.

Strong leadership and team engagement

According to Mikko Isotalo, CEO of Lujabetoni, top management commitment and well-defined internal processes were crucial to the success of the ERP project. "In the cloud environment, there's no point in customization anymore. Our processes and practices must adapt to the ERP," Isotalo emphasizes. "Top management needs to be fully committed, setting the direction, rules, and follow-up for the project. It's also essential to have a dedicated project manager and involve the entire team to ensure buy-in and accountability across the board."

To prepare for the ERP project, Lujabetoni conducted numerous internal workshops to define and refine their own processes. These were followed by detailed specification workshops with IFS, ensuring alignment and a smooth implementation process. "We held tens upon tens of process workshops ourselves and then tens of specification workshops with IFS to finalize everything. The commitment to process precision from the outset was essential."

About Lujabetoni

As part of the Luja Group, alongside Lujatalo and Fescon, Lujabetoni is Finland's third-largest concrete industry company and the group's dedicated expert in concrete solutions. For over 70 years, this family-owned business has specialized in a diverse range of concrete products, from commercial and residential construction elements to ready-mixed concrete, railway sleepers, piles, and various infrastructure products. Lujabetoni operates 27 production plants, including four in Stockholm, and employs around 900 people, generating an annual revenue of €205 million.

www.lujabetoni.fi

Lujabetoni



Focused and efficient training approach

A key success factor for the IFS implementation was the structured training model: a core project team trained by IFS then prepared superusers, who, in turn, trained end-users across Lujabetoni's departments. Training was conducted in both classroom and online formats, with a strong emphasis on hands-on learning throughout the deployment phase and beyond. This systematic approach has allowed Lujabetoni's employees to quickly adopt the new system, making it an integral part of daily operations.

Project milestones and risk management

The IFS implementation project, lasting just over a year, adhered to its schedule and was delivered under budget, with all key dates established at the kickoff and successfully met. Clear project management and proactive risk management were pivotal in maintaining focus and preventing scope creep, while rigorous testing and quality assurance processes ensured a high-quality delivery.

Data migration, a crucial component, was managed by IFS channel partner Aveso, ensuring that all legacy data was converted into a format compatible with IFS Cloud. "Outsourcing migration tasks is a smart choice, as these are one-time projects. Training in-house IT specialists on migration tools would be inefficient, given that they won't use them regularly," notes Isotalo.

Results and benefits realized

With the IFS Cloud solution in place, Lujabetoni has achieved notable efficiencies in finance, procurement, and inventory management. The integration with MES systems, in particular, has streamlined procurement processes, enhancing operational control and decision-making. The intuitive user interface allows new users to onboard quickly, reducing training time and increasing productivity across the organization.

Key benefits

- Integrated, real-time data across finance, purchasing, and inventory
- Streamlined invoice processing with improved accuracy
- Enhanced reporting with IFS Business Reporter, enabling efficient data analysis
- Strong integration with manufacturing systems (MES) for improved procurement flow
- On-schedule and under budget project delivery with proactive risk management



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Using IFS Cloud, our teams have gained a streamlined and user-friendly system that significantly simplifies our operations," says Isotalo. "The IFS implementation methodology has proven highly effective, with the IFS team's expertise resolving many challenging issues in real-time during workshops. This level of support from IFS and their dedicated project manager has been invaluable. We are well-positioned to drive sustainable improvements in our finance and procurement functions."

Mikko Isotalo, CEO of Lujabetoni

Find out more

Manufacturers report a 50% reduction in their employee turnover rate since using IFS Cloud.

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